

THE FORWARD PLAN

(INCORPORATING NOTICE OF KEY DECISIONS TO BE TAKEN BY THE EXECUTIVE AND NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE)

Schedule 1 to this document sets out details of the various decisions that the [Executive](#) and full [Council](#) are likely to take over the next twelve months in so far as they are known at the time of publication. Except in rare circumstances where confidential or exempt information is likely to be disclosed, all decisions taken by the Executive and full Council are taken in public, and all reports and supporting documents in respect of those decisions are made available both at the Council offices and on our website.

Members of the public are welcome to attend and, in most cases, participate in all of our meetings and should seek confirmation as to the timing of any proposed decision referred to in the Forward Plan from the Committee Services team by telephone on 01483 444102, or email committeeservices@guildford.gov.uk prior to attending any particular meeting.

Details of the membership of the Executive and the respective areas of responsibility of the Leader of the Council and the lead councillors are set out in Schedule 2 to this document.

Key decisions

As required by the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, this document also contains information about known key decisions to be taken during this period.

A key decision is defined in the Council's Constitution as an executive decision which is likely to result in expenditure or savings of at least £200,000 or which is likely to have a significant impact on two or more wards within the Borough.

A key decision is indicated in Schedule 1 by an asterisk in the first column of each table of proposed decisions to be taken by the Executive.

In order to comply with the publicity requirements of Regulation 9 of the 2012 Regulations referred to above, we will publish this document at least 28 clear days before each meeting of the Executive by making it available for inspection by the public at the council offices during normal working hours and on our website: <http://www.guildford.gov.uk/ForwardPlan>

Availability of reports and other documents

Subject to any prohibition or restriction on their disclosure, copies of, or extracts from, any document to be submitted to a decision-maker for consideration in relation to a matter in respect of which a decision is to be made will normally be available for inspection at the Borough Council offices and on our website five clear working days before the meeting, or the date on which the proposed decision is to be taken. Other documents relevant to a matter in respect of which a decision is to be made may be submitted to the Executive, or to

an individual decision maker, before the meeting or date on which the decision is to be taken, and copies of these will also be available on request and online.

Taking decisions in private

Where, in relation to any matter to be discussed by the Executive or full Council at a meeting, or by an individual decision-maker, the public may be excluded from the meeting due to the likely disclosure of confidential or exempt information, the documents referred to above may not contain any such confidential or exempt information.

In order to comply with the requirements of Regulation 5 of the 2012 Regulations referred to above, Schedule 1 to this document will indicate where it is intended to deal with any matter in private due to the likely disclosure of confidential or exempt information. Where applicable, a statement of reasons for holding that part of the meeting in private together with an invitation to the public to submit written representations about why the meeting should be open to the public when the matter is dealt with will be set out on the relevant page of Schedule 1.

James Whiteman
Managing Director

Guildford Borough Council
Millmead House
Millmead
Guildford
GU2 4BB

Dated: 22 January 2019

SCHEDULE 1

EXECUTIVE: 19 February 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Future Guildford	To consider the Managing Director's report on the proposed restructure and reorganisation of the Council's services.	No	Report to Executive (19/02/2019) Incorporating comments/ Recommendations of Overview and Scrutiny Committee (06/02/2019) and Council (26/02/2019)	James Whiteman 01483 444701 james.whiteman@guildford.gov.uk
*	Allocation of Community and Voluntary Grants 2019-20	The Executive to agree: <ol style="list-style-type: none"> 1. The allocation of community grants for 2019-20; 2. The transfer of £69,964 from the community grants budget to the budget for grants to voluntary organisations for 2019-20. 3. The allocation of grant funding for voluntary organisations for 2019-20. 	No	Report to Executive (19/02/2019)	Steve Benbough 01483 444052 stephen.benbough@guildford.gov.uk

COUNCIL (Budget) 26 February 2019

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Review of operation of Executive Advisory Boards	To consider the recommendations of the EAB Review Task and Finish Group	No	Report to Council (26/02/2019) Incorporating comments/recommendations of the Community EAB (14/02/2019) and Place Making & Innovation EAB (18/02/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Pay Policy Statement 2019-20	To approve the Pay Policy Statement 2019-20	No	Report to Council (26/02/2019)	Francesca Smith 01483 444014 francesca.smith@guildford.gov.uk
Capital & Investment Strategy 2019-20 to 2022-23.	To approve <ul style="list-style-type: none"> - The Capital and Investment Strategy - the general fund capital estimates. - the revised Treasury Management Strategy and Prudential Indicators - Minimum Revenue Provision policy 	No	Report to Council (26/02/2019) Incorporating comments/recommendations of the Joint EAB (10/01/2019) Corporate Governance and Standards Committee (17/01/2019) and Executive (22/01/2019)	Victoria Worsfold 01483 444834 victoria.worsfold@guildford.gov.uk
Housing Revenue Account Estimates 2019-20	To approve the HRA Revenue estimates, associated fees and charges, changes to rents of Council dwellings and approval of Housing Capital Programme for 2019-20.	No	Report to Council (26/02/2019) Incorporating comments/recommendations of Executive (22/01/2019)	Phil O'Dwyer 01483 444318 phil.odwyer@guildford.gov.uk and Mark Jasper 01483 444834 mark.jasper@guildford.gov.uk
Service and Financial Planning – General Fund Budget 2019-20	- Approval of the general fund revenue budget for 2019-20 - Agreement of a council tax	No	Report to Council (26/02/2019) Incorporating	Victoria Worsfold 01483 444834 victoria.worsfold@guildford.gov.uk

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	requirement for 2019-20 - Declaration of any surplus/deficit on the Collection Fund		comments/recommendations of The Joint Executive Advisory Board (10/01/2019) and Executive (22/01/2019)	
Future Guildford	To consider the Managing Director's report on the proposed restructure and reorganisation of the Council's services.	No	Report to Council (26/02/2019) Incorporating Comments/recommendations of Overview and Scrutiny Committee (06/02/2019) and Executive (19/02/2019)	James Whiteman 01483 444701 james.whiteman@guildford.gov.uk

GUILDFORD JOINT COMMITTEE: 20 March 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Parking Enforcement	Consideration of proposals and authority to implement.	No	Guildford Joint Committee (20/03/2019)	Andy Harkin 01483 444535 andy.harkin@guildford.gov.uk
*	Compton Air Quality Air Management Area Action Plan	To consider the Compton Air Quality Air Management Area Action Plan.	No	Guildford Joint Committee (20/03/2019)	Justine Fuller 01483 444370 justine.fuller@guildford.gov.uk

EXECUTIVE: 26 March 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Stoke Park Masterplan; a strategy for delivery.	<p>-To approve the proposed design brief for the Stoke Park masterplan and strategy for delivery.</p> <p>-To approve the transfer of £500,000 from the provisional capital programme to the approved capital programme for the purpose of funding professional fees to provide the necessary technical expertise and officer resource to deliver the Stoke Park masterplan.</p> <p>-To authorise the Director of Environment, in consultation with the Lead Councillor for Enterprise and Economic Development, to take all necessary steps to produce the Stoke Park masterplan.</p>	No	Report to Executive (26/03/2019)	<p>Paul Stacey 01483 444720 paul.stacey@guildford.gov.uk</p>
	Transfer of Gosden Common to Bramley Parish Council	To consider and approve the transfer of Gosden Common to Bramley Parish Council.	No	Report to Executive (26/03/2019)	<p>Fiona Williams 01483 444999 fiona.williams@guildford.gov.uk</p>
*	The Development of Guildford Museum	To report on progress and explain the next steps.	No	Report to Executive (26/03/2019) Incorporating comments/ recommendations of Place Making and Innovation EAB (18/02/2019)	<p>Paul Bassi 01483 444515 paul.bassi@guildford.gov.uk</p>

*	Future Operations of Public Conveniences	To consider the recommendations put forward by the Community Executive Advisory Board to Executive.	No	Report to Executive (26/03/2019) Incorporating comments/ recommendations of Community EAB (18/10/2018)	Chris Wheeler 01483 445030 chris.wheeler@guildford.gov.uk
	Sale of land to the rear of Guildford Rowing Club	To consider the sale of land to the rear of Guildford Rowing Club at below market value.	No	Report to Executive (26/03/2019)	Mark Appleton 01483 444364 mark.appleton@guildford.gov.uk
*	Guildford Spectrum 2	To consider proposals to deliver a new sport and leisure facility to replace Guildford Spectrum.	No	Report to Executive (26/03/2019) Incorporating comments/ recommendations of Community EAB (14/02/2019)	Jonathan Sewell 01483 444729 jonathan.sewell@guildford.gov.uk
	Home Improvement Grant Policy	To adopt changes to the existing home adaptation and improvement policy to widen eligibility for grants to more households.	No	Report to Executive (26/03/2019) Incorporating comments/ recommendations of Community EAB (14/02/2019)	Ted Wainhouse 01483 444305 ted.wainhouse@guildford.gov.uk

COUNCIL: 9 April 2019

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Review of Councillor / Officer Protocol	To consider the recommendations of the Task Group established by the Corporate Governance and Standards Committee	No	Report to Council (9/04/2019) Incorporating comments/recommendations of Corporate Governance and Standards Committee (28/03/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Review of Probity in Planning – Local Code of Practice	To agree a revised Probity in Planning – Local Code of Practice to be incorporated into a Handbook for Planning Committee Members		Report to Council (9/04/2019) Incorporating comments/recommendations of Planning Committee (27/03/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointment of co-opted Independent Members of the Corporate Governance and Standards Committee (May 2019- May 2023)	To confirm appointments for four years with effect from May 2019	No	Report to Council Incorporating comments/recommendations of Corporate Governance and Standards Committee (28/03/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointment of Independent Persons under Section 28 Localism Act 2011 (May 2019- May 2023)	To confirm appointments for four years with effect from May 2019	No	Report to Council Incorporating comments/recommendations of Corporate Governance and Standards Committee (28/03/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk

EXECUTIVE: 23 April 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Rodborough Buildings – Electric Theatre through road and parking	The Executive to agree to move cost estimate from the provisional list to the approved list.	No	Executive (23/04/2019)	Philip O'Dwyer 01483 444318 philip.odwyer@guildford.gov.uk

COUNCIL: 8 May 2019 (Annual Council Meeting)

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Election of Mayor and appointment of Deputy Mayor 2019-20	To elect a Mayor and appoint a Deputy Mayor for the municipal year 2019-20.	No	Council (08/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointment of Honorary Remembrancer 2019-20	To appoint the Honorary Remembrancer for the municipal year 2019-20	No	Council (08/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk

COUNCIL: 15 May 2019 (Selection Council Meeting)

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Election of the Leader of the Council for four year term 2019-2023	To elect the Leader of the Council	No	Council (15/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
Appointments to committees 2019-20	To agree the numerical allocation of seats to political groups on committees and to agree the membership and (where appropriate) substitute membership of those committees, including the election of committee chairmen and vice-chairmen	No	Council (15/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk

EXECUTIVE: 21 May 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Councillor Working Groups	To review the current councillor working groups, and to determine whether they should continue in their present format; and if so to confirm the political composition of each of them.	No	Report to Executive (21/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
	Surrey Leaders' Group	To consider and approve nominations for appointments of representatives on outside bodies 2019-20 nominations to SLG Working Groups.	No	Report to Executive (21/05/2019)	John Armstrong 01483 444102 john.armstrong@guildford.gov.uk
*	Ash Road Bridge - Compulsory Purchase Order	To approve the implementation of the Compulsory Purchase Order process for land associated with delivery of the Ash Road Bridge.	No	Report to Executive (21/05/2019)	Samantha Mills 01483 444084 samantha.mills@guildford.gov.uk

EXECUTIVE: 18 June 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Review of Joint Enforcement Team	To review the Enforcement Team which needs to be undertaken on a two-year basis as the team was created in August 2016. The Executive to agree future arrangements.	No	Report to Executive (18/06/2019) incorporating comments/ recommendations from Overview & Scrutiny Committee (16/04/19)	Chris Wheeler 01483 445030 chris.wheeler@guildford.gov.uk
*	Surrey Waste Partnership – Inter Authority Agreement	To confirm the formation of a Joint Committee to replace the Surrey Waste Partnership, to seek sign up to a relevant IAA and to agree what decisions around waste and what services we want delivered via a joint approach.	No	Report to Executive (18/06/2019)	Chris Wheeler 01483 445030 chris.wheeler@guildford.gov.uk

EXECUTIVE: 16 July 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

COUNCIL: 23 July 2019

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Review of Overview and Scrutiny Annual Report	To note the annual report on overview and scrutiny function, including review of "call-in" and "urgency" provisions and future work programme	No	Report to Council (23/07/2019) Incorporating comments/recommendations of Overview and Scrutiny Committee (9/07/2019)	James Dearling 01483 444141 james.dearling@guildford.gov.uk
Appointment of Councillors to External Organisations	To consider any contested nominations for appointment of Councillors to external organisations 2019-2023	No	Report to Council (23/07/2019)	Carrie Anderson 01483 444078 carrie.anderson@guildford.gov.uk

EXECUTIVE: 27 August 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
*	Review of Refuse and Recycling Service and Refuse Vehicle Procurement	(a) To report back on Phase 2 of the review (b) To agree future waste collection methodology	No	Report to Executive (27/08/2019) incorporating comments/recommendations from Community EAB (4/07/19)	Chris Wheeler 01483 445030 chris.wheeler@guildford.gov.uk

EXECUTIVE: 24 September 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

COUNCIL: 8 October 2019

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Review of Polling Districts and Polling Places	To approve any changes identified as part of the polling district and polling place review.	No	Report to Council (08/10/2019)	Elaine Bradbrook 01483 444126 elaine.bradbrook@guildford.gov.uk

EXECUTIVE: 22 October 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

EXECUTIVE: 26 November 2019

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer

COUNCIL: 3 December 2019

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Lovelace Neighbourhood Plan	To adopt the Lovelace Neighbourhood Plan	No	Report to Executive (26/11/2019)	Dan Knowles 01483 444605 dan.knowles@guildford.gov.uk

EXECUTIVE: 7 January 2020

Key Decision (asterisk indicates that the decision is a key decision)	Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
	Annual Audit Letter 2018-19	To consider the Annual Audit Letter for 2018-19.	No	Executive (07/02/2020) incorporating comments/ recommendations from and Corporate Governance and Standards Committee (19/11/2019)	Claire Morris 01483 444827 claire.morris@guildford.gov.uk

UNSCHEDULED ITEMS

Subject	Decision to be taken	Is the matter to be dealt with in private?	Documents to be submitted to decision-maker for consideration in relation to the matter in respect of which the decision is to be made.	Contact Officer
Resurfacing of Westfield and Moorfield Roads	To agree the budget to be transferred from the provisional to the approved budget.	No	Executive	Elizabeth Honey 01483 444528 elizabeth.honey@guildford.gov.uk
Waste Operating Model	To approve a waste operating model.	No	Executive	Chris Wheeler 01483 445030 chris.wheeler@guildford.gov.uk
Puttenham Neighbourhood Plan	To adopt the Puttenham Neighbourhood Plan	No	Council (June 2020)	Dan Knowles 01483 444605 dan.knowles@guildford.gov.uk
Planning Appeal Costs	To consider an update in relation to planning appeal costs.	No	Executive	Tim Dawes 01483 444650 tim.dawes@guildford.gov.uk

SCHEDULE 2

MEMBERSHIP OF THE BOROUGH COUNCIL'S EXECUTIVE

AREAS OF RESPONSIBILITY FOR THE LEADER OF THE COUNCIL & LEAD COUNCILLORS GUILDFORD BOROUGH COUNCIL

Councillor	Areas of Responsibility
<p>Leader of the Council and Lead Councillor for Partnerships, Planning and Regeneration</p> <p>Councillor Paul Spooner Windsor Lodge Windsor Gardens Ash Surrey GU12 6QT (Ash South and Tongham Ward)</p>	<p>Overarching responsibility for Strategic Vision, Partnerships, Planning Policy & Regeneration</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Political & Corporate Vision • Strategic Planning Process • Corporate Plan • Place Making: Local Plan • Place Making: Planning Policy • Place Making: Regeneration <ul style="list-style-type: none"> • Delivery of Political Priorities • Budget Strategy for implementing and monitoring for 'Best Value' • One Council – HR & Transformation • Communication & Engagement • Heritage Strategy
<p>Deputy Leader of the Council and Lead Councillor for Infrastructure and Governance</p> <p>Councillor Matt Furniss 16 Boxgrove Avenue, Guildford, Surrey GU1 1XG (Christchurch Ward)</p>	<ul style="list-style-type: none"> • Overarching responsibility for Infrastructure & Transport • Overarching responsibility for Governance <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Operational Services • Customer Service • Armed Forces & Partnerships
<p>Lead Councillor for Finance and Asset Management</p> <p>Councillor Nigel Manning 40 Wentworth Crescent Ash Vale Surrey GU12 5LE (Ash Vale Ward)</p>	<p>Overarching responsibility for Financial Operations</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Assets Management • Contract Management

Councillor	Areas of Responsibility
<p>Special Advisor to the Leader</p> <p>Lead Councillor for Social Enterprise & Voluntary Sector</p> <p>Councillor Geoff Davis</p> <p>Grantley House London Road Guildford Surrey GU1 1TR (Holy Trinity Ward)</p>	<p>Special Adviser to the Leader</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Supporting the Leader in regenerating & improving Guildford Town Centre and other urban areas • Social Enterprise • Guildford Philanthropy • Grants • Voluntary Sector Support
<p>Lead Councillor for Enterprise & Economic Development</p> <p>Councillor David Bilbé</p> <p>Appletree Cottage Green Lane East Normandy Guildford, Surrey GU3 2JL</p> <p>(Normandy Ward)</p>	<p>Overarching responsibility for Enterprise & Economic Development</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Promotion of Guildford • Economy • Business retention • Business growth • Experience Guildford (BID)
<p>Lead Councillor for Housing and Development Management</p> <p>Councillor Philip Brooker</p> <p>10a Ennismore Avenue Guildford Surrey GU1 1SP</p> <p>(Merrow Ward)</p>	<p>Overarching responsibility for Housing Delivery & Development Management</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Housing Services • Housing Delivery • Private & Housing Association • Housing & Council Tax Benefits • Universal Credits • Development Management Policies
<p>Lead Councillor for Community Health, Wellbeing & Project Aspire</p> <p>Councillor Iseult Roche</p> <p>c/o Guildford Borough Council Millmead House Millmead Guildford, Surrey GU2 4BB</p> <p>(Worplesdon Ward)</p>	<ul style="list-style-type: none"> • Overarching responsibility for Community Health & Wellbeing • Community: Enhancing Sport & Recreation • Community: Enhancing Community Cohesion • Project Aspire <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Inclusion • Safeguarding • Health • Community Welfare • Leisure Services • Education Liaison • Youth

Councillor	Areas of Responsibility
<p>Lead Councillor for Licensing, Environmental Health & Community Safety</p> <p>Councillor Graham Ellwood</p> <p>c/o Guildford Borough Council Millmead House Millmead Guildford, Surrey GU2 4BB</p> <p>(Merrow Ward)</p>	<p>Overarching responsibility for Community Regulation</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Licensing • Environmental Health • Public Safety • Air Quality
<p>Lead Councillor for Skills, Arts & Tourism</p> <p>Councillor Nikki Nelson-Smith 17 Maori Road, Guildford Surrey, GU1 2EG</p> <p>(Christchurch Ward)</p>	<ul style="list-style-type: none"> • Overarching responsibility for Skills • Overarching responsibility for Enhancing Arts & Culture <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Heritage: Delivering a new museum • Green City through Clean Growth • Tourism • Skills
<p>Lead Councillor for Innovation & Transformation</p> <p>Councillor Gordon Jackson Brookside Fox Corner Worplesdon Surrey GU3 3PP</p> <p>(Pirbright Ward)</p>	<p>Innovation: Identifying opportunities supporting sustainable & proportionate economic growth.</p> <p><u>Key Priorities:</u></p> <ul style="list-style-type: none"> • Supporting Leader with 'one council' transformation • Supporting Lead Councillors for Place Making in creating smart places technology • Supporting Lead Councillors for Place Making & Community in identifying technology and new ways of working to improve efficiency in Council Services • Identifying Smart Technology Opportunities